



birlasoft

Investor update Q4 & FY 2020-21



Birlasoft FY 21 Revenue up 8%, PAT up 43% YoY

EBITDA up 35% YoY, Wins deal of TCV \$ 888 M in FY21

Pune, Noida (India), May 21, 2021: Birlasoft [BSE: 532400, NSE: BSOFT], a part of the USD 2.4 billion diversified
 <u>CK Birla Group</u>, reported its audited consolidated financial results for the fourth quarter and year ended March 31, 2021.

Dharmender Kapoor, Managing Director and Chief Executive Officer, Birlasoft, said, "Despite heightened uncertainties during this pandemic year, we have exited FY21 with several key milestones, namely, revenue growth of 8% in rupee terms, a profit growth of 43%, EBITDA margins of ~15%, record deal wins of \$ 888 M, healthy cash generation and top-customer led growth. The all-round improvement on all operating metrics is very reassuring and sets the foundation for continued momentum into FY22. With due focus on a robust customer centric strategy to win more transformational, multi-services and long-term deals, combined with operational rigor, we are confident of accelerated growth in FY22 and beyond."

Key Financial highlights for Q4 FY21

| in US \$ | in INR (₹) |
|---|---|
| • Revenue at \$ 123.3 M, up 3.2% QoQ | • Revenue at ₹ 9,029 million (M), up 2.5% QoQ |
| • EBITDA at \$ 20.8 M, up 6.2% QoQ & 28.8% YoY | • EBITDA at ₹ 1,524 M, up 5.5% QoQ & 30.5% YoY |
| • EBIT at \$ 18.4 M, up 9.1% QoQ & 39.2% YoY | Margin at 16.9%, up 401 bps YoY |
| Margin at 14.9%, up 440 bps YoY | • EBIT at ₹ 1,346 M; up 8.4% QoQ & 41.1% YoY |
| • PAT at \$ 13.5 M, up 3.4% QoQ & 41.4% YoY | • PAT at ₹ 990 M up 2.7% QoQ and up 43.3% YoY |
| • Signed deals of TCV \$ 326 M during the quarter | |

Key Financial highlights for FY 20-21

| in US \$ | in INR |
|--|--|
| • Revenue at \$ 479.6 M, up 3.4% YoY | Revenue at ₹ 35,557 M, up 8.0% YoY |
| • EBITDA at \$ 71.5 M, up 29.4% YoY | EBITDA at ₹ 5,292 M, up 35.0% YoY |
| $\circ~$ EBITDA margin at 14.9% vs 11.9% in FY20 | Margin expansion of 299 bps YoY |
| • PAT at \$ 43.4 M; up 37.1% YoY | PAT at ₹ 3,208 M, up 43.0% YoY |
| | |

Other highlights

- The Board recommends a final dividend of ₹ 2.50/- per share (Face Value ₹ 2/-)
 - Total dividend for FY 20-21 at ₹ 3.50/- per share.
 - Dividend pay-out ratio of 30.2% for FY 21
- Signed deals of TCV \$ 888 M during the year
 - $\circ~$ TCV new deal wins of \$ 429 M and renewals of \$ 459 M for FY21

- Active Client Count at 291 in Q4 FY21
 - > \$ 5 M customers at 22 versus 17 in Q4 FY20
 - Revenue for Top 5, Top 10 & Top 20 clients grew by 21.1%, 19.8% and 19.2% respectively in FY21
- Cash & Cash equivalents of \$ 153.1 M versus \$ 88.4 M in FY 20; up \$ 64.7 M YoY & \$ 14.7 M QoQ
 - o In ₹ terms, cash and cash equivalents at ₹ 11,189 M vs ₹ 6,662 M; up ₹ 4,527 M YoY
- DSO at 56 days, improved by 16 days YoY
- Manpower strength of 11,051 as at 31st March 2021 versus 10,268 a year ago
 - \circ Net addition of 783 professionals during the financial year and 652 during the quarter

Deal wins for the quarter – includes 4 deals > \$ 10+ M, 3 deals > \$ 5+ M

- Chosen by a leading Global Business Process Services Company to integrate and modernize its mobility platform helping it to enhance customer experience and optimize costs
- Won a multi-year deal with a US auto major for enterprise delivery model transformation.
- Selected by a Global Healthcare major for providing Data and Analytics services
- Chosen by a leading US based technology services provider to global energy for providing NextGen Digital services.
- A global healthcare major as part of its application modernization program has chosen Birlasoft for JD Edwards implementation, upgrade and integration of Global ERP across multi country locations
- Selected by a US Industrial Equipment major for its Oracle associated application management support services.
- Chosen by a leading global media and entertainment company to streamline and digitalize its business process and eliminate inefficiencies with an optimal structure.
- Selected by a Global Solution major for implementation of cloud setup involving migration of SAP and applications from on-premise to Azure.

Awards and Recognition – for FY 21

- Won the Aegis Graham Bell Award (AGBA) for Birlasoft's intelliOpen[™] solution. IntelliOpen[™] is an integrated digital solution using IoT, Analytics, AI, and wearables to strengthen return-to-work strategies, and support companies to restart and operate businesses with confidence.
- Birlasoft named one of the Booming 15 (Global Market) in the 4Q20 Global ISG Index[™]. This is the fourth time in a row that Birlasoft has been featured across categories by ISG.

- Birlasoft was recognized as India's Most Admired & Valuable Power Brand Company for the year 2020, at the India Leadership Conclave & Awards 2020.
- Birlasoft received SABERA 2020 Award for its community-benefiting Initiative Project Shodhan. Project Shodhan was set up in 2017 with the aim of achieving zero crop residue burning in the villages of Indian states of Punjab, Haryana, Uttar Pradesh, and Rajasthan. In four years, the initiative has covered 61 villages and 53,000 acres of agricultural land in these "wheat bowl states". This is the third time in a row that Project Shodhan has been acknowledged and appreciated by the SABERA jury members.

About Birlasoft

Enterprise to the Power of Digital[™]

Birlasoft combines the power of domain, enterprise and digital technologies to reimagine business processes for customers and their ecosystem. Its consultative and design thinking approach makes societies more productive by helping customers run businesses. As part of the multibillion dollar diversified The <u>CK Birla Group</u>, Birlasoft, with its 11,000+ professionals, is committed to continuing its 159-year heritage of building sustainable communities.

For further information, visit www.Birlasoft.com.

For further information please contact:

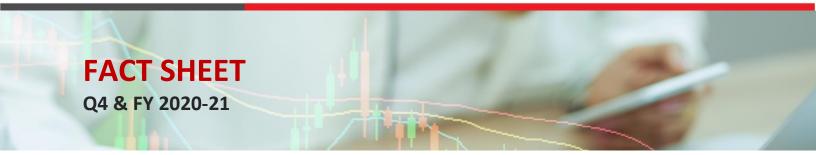
| Vikas Jadhav | Suma Nair |
|----------------------------|-------------------------|
| Investor Relations | Media Relations |
| +91 9545450975 | +91 9833084449 |
| vikas.jadhav@birlasoft.com | Suma.Nair@birlasoft.com |

Disclaimer.

Some of the statements in this update that are not historical facts are forward-looking statements. These forward-looking statements include our financial and growth projections as well as statements concerning our plans, strategies, intentions and beliefs concerning our business and the markets in which we operate. These statements are based on information currently available to us, and we assume no obligation to update these statements as circumstances change. There are risks and uncertainties that could cause actual events to differ materially from these forward-looking statements. These risks include, but are not limited to, the level of market demand for our services, the highly-competitive market for the types of services that we offer, market conditions that could cause our customers to reduce their spending for our services, our ability to create, acquire and build new businesses and to grow our existing businesses, our ability to attract and retain qualified personnel, currency fluctuations and market conditions in India and elsewhere around the world, and other risks not specifically mentioned herein but those that are common to industry



birlasoft



| Final dividend\$ 888 M₹ 2.50 per shareTCV Deal wins | \$ 153 M FY 21, Net Cash |
|---|-----------------------------|
|---|-----------------------------|

Key Metrics

Revenues by

| Client Coography | Quarter Ended | | | | |
|-------------------|---------------|---------|---------|---------|---------|
| Client Geography | Q4 FY20 | Q1 FY21 | Q2 FY21 | Q3 FY21 | Q4 FY21 |
| Americas | 81.6% | 74.6% | 77.1% | 78.3% | 79.0% |
| Europe | 8.7% | 14.9% | 13.3% | 13.0% | 12.5% |
| Rest of the World | 9.7% | 10.5% | 9.6% | 8.7% | 8.5% |
| Total | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |

| | | Quarter Ended | | | | |
|-------------------------------|---------|---------------|---------|---------|---------|--|
| Revenue by Industry Verticals | Q4 FY20 | Q1 FY21 | Q2 FY21 | Q3 FY21 | Q4 FY21 | |
| Manufacturing | 40.7% | 38.4% | 42.3% | 42.1% | 42.3% | |
| BFSI | 17.1% | 17.4% | 18.7% | 18.7% | 18.3% | |
| Energy & Utilities | 17.0% | 15.5% | 15.1% | 14.8% | 14.8% | |
| Lifesciences | 25.2% | 28.8% | 24.0% | 24.4% | 24.6% | |
| Total | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | |

| Devenue hy Service Offerings | Quarter Ended | | | | |
|---------------------------------------|---------------|---------|---------|---------|---------|
| Revenue by Service Offerings | Q4 FY20 | Q1 FY21 | Q2 FY21 | Q3 FY21 | Q4 FY21 |
| Integrated Enterprise Solutions (IES) | 32.3% | 31.6% | 32.3% | 31.4% | 30.9% |
| SAP | 16.2% | 13.5% | 13.7% | 13.0% | 11.9% |
| Digital Transformation (DT) | 26.9% | 26.0% | 34.7% | 33.6% | 35.2% |
| Emerging Horizontals | 24.5% | 28.9% | 19.3% | 22.0% | 22.0% |
| Total | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |

| Devenues by Contract Type | | Quarter Ended | | | |
|----------------------------|---------|---------------|---------|---------|---------|
| Revenues by Contract Type | Q4 FY20 | Q1 FY21 | Q2 FY21 | Q3 FY21 | Q4 FY21 |
| Time & Material | 52.5% | 47.8% | 45.8% | 42.3% | 39.5% |
| Fixed Price, Fixed Monthly | 47.5% | 52.2% | 54.2% | 57.7% | 60.5% |
| Total | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |

| Revenues Mix | | | Quarter Ended | | |
|--------------|---------|---------|---------------|---------|---------|
| | Q4 FY20 | Q1 FY21 | Q2 FY21 | Q3 FY21 | Q4 FY21 |
| Onsite | 58.9% | 56.0% | 55.7% | 55.3% | 53.9% |
| Offshore | 41.1% | 44.0% | 44.3% | 44.7% | 46.1% |
| Total | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |

| Deal Wins - New | Q4 FY20 | Q1 FY21 | Q2 FY21 | Q3 FY21 | Q4 FY21 |
|---------------------------------------|---------|---------|---------|---------|---------|
| Total Contract Value (TCV) - in \$ Mn | 67 | 89 | 120 | 56 | 162 |

| Currency Mix of Devenue | | Quarter Ended | | | | |
|-------------------------|---------|---------------|---------|---------|---------|--|
| Currency Mix of Revenue | Q4 FY20 | Q1 FY21 | Q2 FY21 | Q3 FY21 | Q4 FY21 | |
| USD | 77.6% | 76.2% | 77.2% | 78.5% | 79.6% | |
| GBP | 1.5% | 0.8% | 1.6% | 1.5% | 2.0% | |
| EUR | 6.0% | 10.9% | 9.0% | 8.4% | 7.5% | |
| Others | 14.9% | 12.1% | 12.3% | 11.6% | 10.9% | |
| Total | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | |

| | | | Quarter Ended | | |
|-------------------------|----------------------------|-------|---------------|-------|---------|
| Exchange Rate (INR/USD) | Q4 FY20 Q1 FY21 Q2 FY21 Q3 | | | | Q4 FY21 |
| | 72.24 | | 74.46 | 70 70 | 72.22 |
| Period Average | 72.24 | 75.44 | 74.16 | 73.73 | 73.23 |
| Period End | 75.39 | 75.53 | 73.79 | 73.11 | 73.11 |

| Client Data | | Quarter Ended | | | | | | |
|--------------------------------------|---------|---------------|---------|---------|---------|--|--|--|
| Client Data | Q4 FY20 | Q1 FY21 | Q2 FY21 | Q3 FY21 | Q4 FY21 | | | |
| | | | | | | | | |
| No of Active Clients | 378 | 356 | 310 | 295 | 291 | | | |
| Clients added - QoQ | (3) | (22) | (46) | (15) | (4) | | | |
| No of million \$ clients (LTM) | | | | | | | | |
| US\$ 1mn+ Clients | 86 | 85 | 81 | 81 | 76 | | | |
| US\$ 5mn+ Clients | 17 | 17 | 20 | 21 | 22 | | | |
| US\$ 10mn+ Clients | 7 | 8 | 9 | 9 | 9 | | | |
| Client Contribution to Revenue (LTM) | | | | | | | | |
| Тор 5 | 28.1% | 30.6% | 31.9% | 32.9% | 32.8% | | | |
| Тор 10 | 40.1% | 42.5% | 44.1% | 45.0% | 45.1% | | | |
| Тор 20 | 53.3% | 55.8% | 58.5% | 59.7% | 60.7% | | | |

LTM - last twelve months

| DSO | Quarter Ended | | | | | |
|---------------------------------|------------------------------------|----|----|----|----|--|
| 230 | Q4 FY20 Q1 FY21 Q2 FY21 Q3 FY21 Q4 | | | | | |
| Days Sales Outstanding - Billed | 72 | 60 | 58 | 57 | 56 | |

| | | | Quarter Ended | | | |
|-------------------|---------|---------|---------------|---------|---------|--|
| Headcount Metrics | Q4 FY20 | Q1 FY21 | Q2 FY21 | Q3 FY21 | Q4 FY21 | |
| | | | | | | |
| Total Headcount | 10,268 | 9,908 | 10,010 | 10,399 | 11,051 | |
| Technical | 9,168 | 8,865 | 8,992 | 9,416 | 9,994 | |
| Sales & Support | 1,100 | 1,043 | 1,018 | 983 | 1,057 | |
| Women Employees | 2,306 | 2,208 | 2,215 | 2,331 | 2,466 | |
| | | | | | | |
| Attrition (LTM) | 18.9% | 16.5% | 11.4% | 10.9% | 11.6% | |
| | | | | | | |
| Utilization | 80.9% | 78.2% | 83.7% | 85.6% | 82.8% | |
| | | | | | | |

| Lladza Daak | | Quarter Ended | | | | | |
|---------------------|---------|---------------|---------|---------|---------|--|--|
| Hedge Book | Q4 FY20 | Q1 FY21 | Q2 FY21 | Q3 FY21 | Q4 FY21 | | |
| USD mn | 89.3 | 55.1 | 70.4 | 73.0 | 83.0 | | |
| Average rate in INR | 73.7 | 75.1 | 76.0 | 76.3 | 76.5 | | |
| GBP Mn | 1.1 | 0.9 | 0.9 | 1.1 | 1.1 | | |
| Average rate in INR | 95.3 | 97.5 | 98.3 | 99.9 | 101.5 | | |
| Euro Mn | 5.3 | 5.6 | 5.0 | 5.8 | 7.8 | | |
| Average rate in INR | 83.3 | 84.9 | 87.3 | 89.0 | 91.4 | | |

Consolidated Income Statement for quarter ended Mar 31, 2021

| Particulars | | | | | |
|-----------------------------|-----------|-----------|-----------|--------|---------|
| Quarter Ended | 31-Mar-20 | 31-Dec-20 | 31-Mar-21 | 0.0 | VeV |
| | Audited | Unaudited | Audited | QoQ | ΥοΥ |
| Revenue from operations | 125.6 | 119.5 | 123.3 | 3.2% | -1.8% |
| Expenses | | | | | |
| Employee benefits expense | 72.7 | 71.3 | 72.8 | | |
| Other expenses | 36.7 | 28.6 | 29.7 | | |
| EBITDA | 16.2 | 19.6 | 20.8 | 6.2% | 28.8% |
| EBITDA Margin % | 12.9% | 16.4% | 16.9% | 48 bps | 401 bps |
| Depreciation & amortization | 3.0 | 2.7 | 2.4 | | |
| EBIT | 13.2 | 16.8 | 18.4 | 9.1% | 39.2% |
| EBIT Margin % | 10.5% | 14.1% | 14.9% | 81 bps | 440 bps |
| Other income (net) | 2.6 | 2.1 | 0.7 | | |
| Finance costs | 0.5 | 0.4 | 0.4 | | |
| Profit before tax (PBT) | 15.3 | 18.5 | 18.7 | 0.8% | 21.7% |
| Provisions for Tax | 5.8 | 5.5 | 5.2 | | |
| Profit after Tax | 9.6 | 13.1 | 13.5 | 3.4% | 41.4% |
| PAT Margin % | 7.6% | 10.9% | 11.0% | 2 bps | 335 bps |

| Particulars | | In ₹ M | | | |
|-----------------------------|-----------|-----------|-----------|--------|---------|
| Quarter Ended | 31-Mar-20 | 31-Dec-20 | 31-Mar-21 | 0.0 | VoV |
| | Audited | Unaudited | Audited | QoQ | ΥοΥ |
| Revenue from operations | 9,070.7 | 8,807.8 | 9,028.6 | 2.5% | -0.5% |
| Expenses | | | | | |
| Employee benefits expense | 5,251.0 | 5,254.3 | 5,327.9 | | |
| Other expenses | 2,652.3 | 2,109.1 | 2,176.8 | | |
| EBITDA | 1,167.4 | 1,444.4 | 1,523.9 | 5.5% | 30.5% |
| EBITDA Margin % | 12.9% | 16.4% | 16.9% | 48 bps | 401 bps |
| Depreciation & amortization | 213.8 | 202.4 | 177.9 | | |
| EBIT | 953.6 | 1,242.0 | 1,346.0 | 8.4% | 41.1% |
| EBIT Margin % | 10.5% | 14.1% | 14.9% | 81 bps | 440 bps |
| Other income (net) | 189.1 | 155.9 | 50.9 | | |
| Finance costs | 34.0 | 31.6 | 28.9 | | |
| Profit before tax (PBT) | 1,108.6 | 1,366.3 | 1,368.0 | 0.1% | 23.4% |
| Provisions for Tax | 418.2 | 402.4 | 378.3 | | |
| Profit after Tax | 690.5 | 963.9 | 989.7 | 2.7% | 43.3% |
| PAT Margin % | 7.6% | 10.9% | 11.0% | 2 bps | 335 bps |

Consolidated Income Statement for Year ended Mar 31, 2021

| Particulars | in \$ | in \$ M | | in ₹ M | | |
|-----------------------------|-----------|-----------|---------|-----------|-----------|---------|
| Year Ended | 31-Mar-20 | 31-Mar-21 | ΥοΥ | 31-Mar-20 | 31-Mar-21 | ΥοΥ |
| | (Audited) | (Audited) | 101 | (Audited) | (Audited) | TOT |
| Revenue from operations | 464.0 | 479.6 | 3.4% | 32,910 | 35,557 | 8.0% |
| Expenses | | | | | | |
| Employee benefits expense | 281.6 | 285.4 | 1.3% | 19,975 | 21,158 | 5.9% |
| Other expenses | 127.1 | 122.7 | -3.4% | 9,015 | 9,107 | 1.0% |
| EBITDA | 55.3 | 71.5 | 29.4% | 3,919 | 5,292 | 35.0% |
| EBITDA Margin % | 11.9% | 14.9% | 299 bps | 11.9% | 14.9% | 299 bps |
| Depreciation & amortization | 11.6 | 10.8 | | 826 | 804 | |
| EBIT | 43.6 | 60.6 | 39.0% | 3,093 | 4,489 | 45.1% |
| EBIT Margin % | 9.4% | 12.6% | 324 bps | 9.4% | 12.6% | 324 bps |
| Other income (net) | 6.1 | 2.6 | -57.1% | 430 | 190 | -55.8% |
| Finance costs | 2.3 | 1.8 | | 161 | 130 | |
| Profit before tax (PBT) | 47.4 | 61.5 | 29.7% | 3,362 | 4,548 | 35.3% |
| Provisions for Tax | 15.8 | 18.1 | | 1,119 | 1,340 | 19.8% |
| Profit for the Period | 31.6 | 43.4 | 37.1% | 2,243 | 3,208 | 43.0% |
| PAT Margin % | 6.8% | 9.0% | 223 bps | 6.8% | 9.0% | 223 bps |

Consolidated Balance Sheet Statement

| Particulars as at | in \$ M | | | in ₹ M | | | |
|-------------------------------|-----------|-------------|-----------|-----------|-------------|-----------|--|
| Particulars as at | 31-Mar-20 | 31-Dec-20 | 31-Mar-21 | 31-Mar-20 | 31-Dec-20 | 31-Mar-21 | |
| ASSETS | (Audited) | (Unaudited) | (Audited) | (Audited) | (Unaudited) | (Audited) | |
| Non-current assets | | | | | | | |
| Property, plant and equipment | 19.0 | 16.9 | 17.6 | 1,434.3 | 1,236.2 | 1,286.6 | |
| Right-of-use assets | 18.4 | 16.3 | 16.1 | 1,389.4 | 1,193.5 | 1,179.1 | |
| Goodwill | 60.2 | 61.8 | 61.2 | 4,541.5 | 4,514.2 | 4,476.3 | |
| Other intangible assets | 2.2 | 1.5 | 1.4 | 168.2 | 112.5 | 105.1 | |
| Financial assets | | | | | | | |
| Loans & advances | 2.0 | 2.0 | 2.0 | 147.4 | 145.0 | 143.9 | |
| Other financial assets | 0.5 | 0.2 | 2.9 | 34.8 | 13.4 | 209.1 | |
| Income tax assets (net) | 12.7 | 7.5 | 5.8 | 957.8 | 545.4 | 422.4 | |
| Deferred tax assets (net) | 15.9 | 13.5 | 12.1 | 1,200.1 | 988.3 | 882.0 | |
| Other non-current assets | 1.5 | 1.0 | 2.6 | 115.4 | 73.5 | 187.1 | |
| Current assets | | | | | | | |
| Financial assets | | | | | | | |
| Investments | 4.4 | 8.2 | 7.6 | 330.0 | 600.6 | 553.2 | |
| Trade receivables | 98.2 | 78.9 | 70.9 | 7,401.9 | 5,762.8 | 5,182.3 | |
| Cash and cash equivalents | 59.6 | 68.0 | 63.8 | 4,495.7 | 4,969.4 | 4,660.9 | |
| Other balances with banks | 23.9 | 62.0 | 78.9 | 1,805.4 | 4,526.9 | 5,769.1 | |
| Loans & advances | 0.3 | 0.4 | 0.5 | 21.4 | 31.9 | 34.6 | |
| Unbilled revenue | 9.8 | 12.9 | 15.5 | 737.7 | 943.4 | 1,135.4 | |
| Other financial assets | 4.7 | 7.1 | 8.1 | 355.7 | 518.5 | 592.1 | |
| Other current assets | 23.0 | 38.1 | 42.8 | 1,736.7 | 2,784.8 | 3,125.4 | |
| TOTAL ASSETS | 356.5 | 396.4 | 409.5 | 26,873.3 | 28,960.3 | 29,944.5 | |

| Deutieuleus es et | in \$ M | | | in ₹ M | | | |
|-------------------------------|-----------|-------------|-----------|-----------|-------------|-----------|--|
| Particulars as at | 31-Mar-20 | 31-Dec-20 | 31-Mar-21 | 31-Mar-20 | 31-Dec-20 | 31-Mar-21 | |
| | (Audited) | (Unaudited) | (Audited) | (Audited) | (Unaudited) | (Audited) | |
| EQUITY AND LIABILITIES | | | | | | | |
| Equity share capital | 7.3 | 7.6 | 7.6 | 553.4 | 554.2 | 554.6 | |
| Other equity | 243.7 | 277.1 | 290.6 | 18,370.8 | 20,249.4 | 21,244.7 | |
| Liabilities - Non-current | | | | | | | |
| Financial liabilities | | | | | | | |
| Lease liabilities | 15.1 | 13.7 | 13.7 | 1,139.7 | 999.5 | 998.8 | |
| Other non current liabilities | | | | | | | |
| Provisions | 9.2 | 11.2 | 11.0 | 695.3 | 815.9 | 802.8 | |
| Current liabilities | | | | | | | |
| Financials Liabilities | | | | | | | |
| Borrowings | - | - | - | - | - | - | |
| Trade payables | 25.3 | 17.8 | 18.0 | 1,903.7 | 1,299.3 | 1,317.6 | |
| Lease liabilities | 4.1 | 3.9 | 3.9 | 310.6 | 282.5 | 282.3 | |
| Other financial liabilities | 25.6 | 24.4 | 28.7 | 1,931.5 | 1,782.9 | 2,098.6 | |
| Other current liabilities | 15.8 | 29.2 | 25.4 | 1,190.2 | 2,134.0 | 1,853.5 | |
| Provisions | 2.6 | 3.7 | 3.2 | 194.7 | 270.2 | 237.2 | |
| Income tax liabilities (net) | 7.7 | 7.8 | 7.6 | 583.3 | 572.5 | 554.4 | |
| TOTAL EQUITY AND LIABILITIES | 356.5 | 396.4 | 409.5 | 26,873.3 | 28,960.3 | 29,944.5 | |

Consolidated Cash Flow Statement for Q4 FY 21

| | 31 March | n 2021 |
|--|----------|--------------------|
| Q4 FY 21 - Cash Flow | ₹M | USD @ 73.1 \$ M |
| Profit before tax | 1,368.0 | 18.7 |
| Items to reconcile profit before tax to net cash flows | | |
| Add: Non cash Items | | |
| Depreciation of property, plant and equipment & amortization of | | |
| intangible assets | 177.9 | 2.4 |
| Share based compensation expenses | (18.8) | (0.3) |
| Allowance for doubtful debts-trade receivables (net of recoveries) | 30.4 | 0.4 |
| Unrealized foreign exchange loss/ (gain) | (55.6) | (0.8) |
| Interest on lease liabilities | 24.5 | 0.3 |
| Less: Interest & other items | | |
| Interest income | (64.0) | (0.9) |
| Others | (4.0) | (0.1) |
| Operational cash profit for FY 21 | 1,458.4 | 19.9 |
| Movements in working capital | (269.8) | (3.7) |
| Cash Generated from Operations (CFO) | 1,188.6 | 16.3 |
| Income tax (paid) / received | (177.4) | (2.4) |
| Net cash flow (used in)/from investing activities | (52.9) | (0.7) |
| Net cash flow (used in) financing activities | (25.4) | (0.3) |
| Balance Cash Flow | 932.9 | 12.8 |
| Total Increase/(Decrease) in cash balance | 932.9 | 12.8 |
| Opening cash balance as on Dec 31, 2020 | 9,496.4 | 129.9 |
| Forex | 0.7 | 0.0 |
| Total Net Cash balance as at Mar 31, 2021 | 10,430.0 | 142.7 |
| Other financial assets - Banks FDs | 206.2 | 2.8 |
| MF Investments | 553.2 | 7.6 |
| Total Cash & Cash Equivalents as at Mar 31, 2021 | 11,189.4 | 153.1 |



Q4 Earnings Conference Call on 21st May 2021 at 7:30 p.m. (IST).

<u>Dial in Information</u> India 19:30 IST. Hong Kong / Singapore - 22:00; London 15:00; New York 10:00

| Universal Dial In | India | +91 22 6280 1179 |
|------------------------------------|---------------|-----------------------------|
| | India | +91 22 7115 8840 |
| India National Toll Free | India | 1 800 120 1221 |
| | India | 1 800 266 1221 |
| International Toll Free | Hong Kong | 800964448 |
| | Germany | 0080014243444 |
| | Singapore | 8001012045 |
| | UK | 08081011573 |
| | USA | 18667462133 |
| International Toll | Hong Kong | 85230186877 |
| | Singapore | 6531575746 |
| | UK | 442034785524 |
| | USA | 13233868721 |
| Playback Start Date: 21st May 2021 | Playback Cod | |
| Playback End Date: 24th May 2021 | Dial-in Numbe | er: India (+91 22 66635757) |
| | | India (+91 22 71945757) |

Disclaimer.

Some of the statements in this update that are not historical facts are forward-looking statements. These forward-looking statements include our financial and growth projections as well as statements concerning our plans, strategies, intentions and beliefs concerning our business and the markets in which we operate. These statements are based on information currently available to us, and we assume no obligation to update these statements as circumstances change. There are risks and uncertainties that could cause actual events to differ materially from these forward-looking statements. These risks include, but are not limited to, the level of market demand for our services, the highly-competitive market for the types of services that we offer, market conditions that could cause our customers to reduce their spending for our services, our ability to create, acquire and build new businesses and to grow our existing businesses, our ability to attract and retain qualified personnel, currency fluctuations and market conditions in India and elsewhere around the world, and other risks not specifically mentioned herein but those that are common to industry.